

CHP BUSINESS IMPACT SCENARIO

Captain Cook Hotel* Anchorage, AK USA

Guest Rooms: 546 **Kilowatt Hours Intensity per SF:** 11.4 ¹
Estimated Square Feet: 450,000 **Cubic Feet NG Intensity per SF:** 53.9 ¹

| | “As-Is” Utility-Sourced Electricity | “To-Be” Combined Heat & Power |
|---|---|---|
| Electricity Kilowatt Hours (kWh)² | | |
| Total kWh Consumption | 5,130,000 | 5,130,000 |
| Cost per kWh | \$0.208 | - |
| Utility Service Charges | \$213,528 | \$1,200 |
| Total Electricity Costs | \$124,149 | \$1,200 |
| Natural Gas Dekatherms (DTH) | | |
| Electricity Generation (DTH) | - | 17,504 |
| CHP Recapture (DTH) | - | (14,003) |
| Space & Water Heating (DTH) ³ | 21,830 | 21,830 |
| Cooking & Other (DTH) | 2,426 | 2,426 |
| Net DTH Consumption | 24,255 | 27,756 |
| Cost per DTH ⁴ | \$10.38 | \$8.82 |
| Total Natural Gas Costs | \$251,767 | \$244,890 |
| Total Energy Costs | \$1,586,317 | \$246,090 |
| Impact in Year 1 (Cash Flow) | | \$1,340,228 |
| Ten-Year Cash Flows from EBITDA, including maintenance costs | | \$14,461,328 |
| Impact on Sell Price in Year 11 @ EBITDA Selling Multiple x 12 | | \$19,893,988 |
| Total Value Created from Ten-Year Cash Flows + Sell Price | | \$34,355,316 |
| Internal Rate of Return (IRR), not including incentives/financing | | 82% |
| Metric Tons of Carbon Dioxide (CO2) Reduced Annually⁵ | | 1,525 (69%) |

*Disclaimer: The CHP Business Impact Scenarios are hypothetical examples based on publicly available data, primarily from the U.S. Energy Information Administration (EIA). Findings and calculations are independently derived without direct input from property owners. Actual results may vary.

1. Source: US Energy Information Administration kWh and NG intensity for lodging facilities in climate Zone 7B
 2. Source: US Energy Information Administration kWh average commercial prices 2023 in AK, plus estimated utility service charge from utility
 3. Source: US Energy Information Administration DTH average commercial prices 2023 in AK "To-Be" scenario assumes 15% discount from hedging
 4. Source: US Environmental Protection Agency Greenhouse Equivalencies Calculator